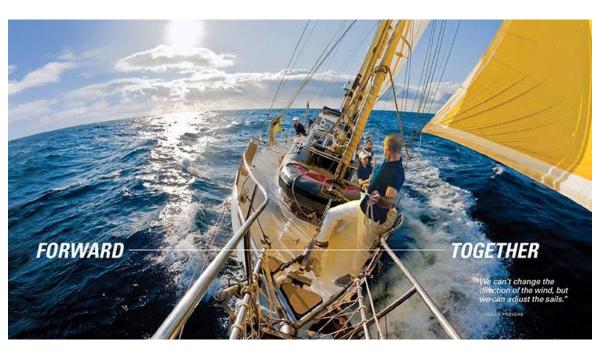


May 1, 2014

Fourth Quarter & Fiscal Year 2014 Review



Joseph A. Sullivan
Chief Executive Officer

Peter H. Nachtwey
Chief Financial Officer

Batterymarch • Brandywine Global • ClearBridge Investments • Legg Mason Global Asset Allocation • Legg Mason Global Equities Group

Permal • Royce & Associates • Western Asset Management

Important Disclosures

Forward-Looking Statements

This presentation may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995.

These forward-looking statements are not statements of facts or guarantees of future performance, and are subject to risks, uncertainties and other factors that may cause actual results to differ materially from those discussed in the statements.

For a discussion of these risks and uncertainties, please see "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2013 and in the Company's quarterly reports on Form 10-Q.

Non-GAAP Financial Measures

This presentation includes certain non-GAAP financial measures. These non-GAAP measures are in addition to, not a substitute for or superior to, measures of financial performance determined in accordance with GAAP. The company undertakes no obligation to update the information contained in this presentation to reflect subsequently occurring events or circumstances.



Company Highlights

Fiscal Fourth Quarter

- Net Income \$68.9M or \$0.58 per diluted share
- Repurchased 2.0M shares for \$90M
- Long-term flows slightly negative at \$300M
 - Equity inflows of \$500M
 - Fixed income outflows driven by low fee Global Sovereign mandate
- 75% or greater of strategy AUM exceeds benchmarks for all periods
- Successful 30 year debt issuance and refinancing
- Announced acquisition of QS Investors
- Implemented ClearBridge Investments management equity plan ("MEP")



Assets Under Management (\$ billions)

ALIM by Assiliated	Mar 14	Dec 13	Mar 13	% Cha	ange vs.
AUM by Affiliate ¹	AUM	AUM	AUM	Dec 13	Mar 13
Western Asset	\$ 467.1	\$ 450.6	\$ 458.9	4%	2%
ClearBridge	90.5	86.2	65.9	5%	37%
Royce & Associates	38.6	39.9	37.4	(3)%	3%
Permal Group	19.7	20.0	21.3	(2)%	(8)%
Brandywine	52.2	50.0	46.0	4%	13%
Batterymarch	10.2	10.7	12.7	(5)%	(20)%



¹ Primary affiliates ordered by contribution to fiscal year to date 2014 pre-tax earnings









Legg Mason will leverage QS Investors' capabilities with existing affiliates and global distribution for future growth in the rapidly growing customized solutions, liquid alternatives and smart beta strategies

- Leading customized solutions and global quantitative equities provider
 - \$4.9B in AUM and nearly \$100B in AUA¹
- Expanded platform with Batterymarch and LMGAA combined into QS Investors over time with meaningful operating efficiencies
- Branded as QS Investors and headed by Janet Campagna, CEO
 - Key professionals from Batterymarch and LMGAA remain
- Restructuring and transition costs are expected to be \$35M
 - Including \$3M in F4Q14, \$30M in FY15 and \$2M in FY16
- Year 1 EPS modestly accretive, excluding integration costs
- The transaction is expected to close during F1Q15







Management Equity Plan: ClearBridge

Profits interest management equity plan

- Participation in 15% of incremental growth of enterprise value from implementation
- Anticipated annual charge of less than \$2M per annum from initial awards, as ClearBridge shares equally in the cost
- Long-term nature of equity interest incents key employees to focus on future enterprise value
- Broad-based employee participation that allows for inclusion of future hires
- Attractive recruiting and retention tool
- Awards vest over five years

Tiered revenue share agreement

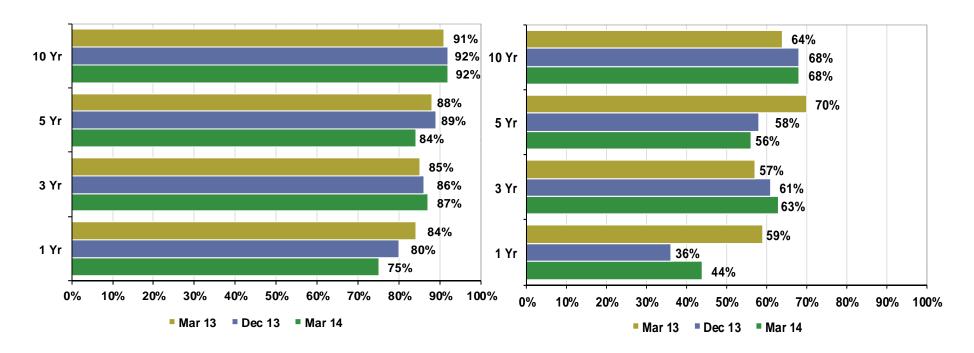
Higher revenue share and expanded margin on incremental growth



Investment Performance

% of Strategy AUM beating Benchmark¹

% of Long-Term U.S. Fund Assets beating Lipper Category Average²



¹ See appendix for details regarding strategy performance

Past performance is no guarantee of future results. The information shown above does not reflect the performance of any specific fund. Individual fund performance will differ



² Includes open-end, closed-end, and variable annuity funds. Source: Lipper Inc.

Global Distribution

Total Long-Term Assets: \$251.7B¹

Distribution Highlights

FY14 net flows roughly flat

(\$ Billions)

US

Int'l

Net Flows

US

Int'l

Total

Total

Gross Sales:

- Inflows of \$3.2B in the second half FY14 vs. outflows of \$3.3B in the first half FY14
- FY14 record gross sales of \$65B up 15% YoY
- FY14 record international gross sales of \$24B
 - 5th consecutive year of inflows
- FY14 US gross sales of \$41B up 13% YoY

F4Q14

\$ 9.7

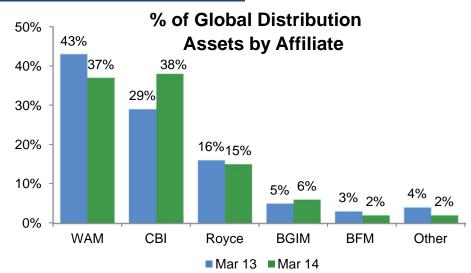
\$15.4

\$ 0.2

\$ 1.5

1.3

5.7



Quarterly Net Flows

F3Q14

\$ 11.4

\$17.2

-

1.7

\$ 1.7

\$

5.8

(\$ Billions) **FY14 FY13** Change **Gross Sales:** US \$41.4 \$36.5 \$4.9 Int'l 23.8 20.4 3.4 Total \$65.2 \$56.9 \$8.3 **Net Flows** US (\$1.5)(\$0.6)(\$0.9)Int'l 1.4 2.8 (1.4)(\$0.1)\$2.2 (\$2.3)Total

Fiscal Year Net Flows

Change

(\$1.7)

(\$1.8)

\$ 0.2

(\$0.2)

(0.4)

(0.1)

Financial Highlights Fourth Quarter FY 2014

- Net Income of \$68.9M, or \$0.58 per diluted share
- Adjusted income¹ decreased to \$104M, or \$0.86 per diluted share
 - Compared to \$125M or \$1.03 per diluted share in prior quarter
- Average AUM of \$689B, up \$19.0B or 3% from prior quarter
 - Long-term average AUM increased \$10.5B compared to prior quarter
- Operating revenues \$681M, down \$39M or 5% from the prior quarter
 - Includes \$34M decrease in performance fees or \$0.11 per diluted share
- Operating expenses \$562M, down \$36M or 6% from the prior quarter
 - Reflects lower Compensation & Benefits largely related to decreased revenues
 - Includes \$2.2M reduction in incremental costs related to corporate initiatives, which totaled \$10.1M or \$0.06 per diluted share this quarter
 - Current quarter included \$4.7M, or \$0.03 per diluted share, reduction related to franchise tax reserve
 - Prior quarter included \$5.0M, or \$0.04 per diluted share, of Fauchier contingent consideration liability
- Operating income \$119M, operating margin 17.5%
- Operating income, as adjusted¹ \$125M, operating margin, as adjusted¹ 23.3%
- Repurchased 2.0M shares for \$90M



Operating Results Fourth Quarter FY 2014

(\$ millions, except per share amounts)	Mar 14 Qtr	Dec 13 Qtr	Mar 13 Qtr	FY 14	FY 13
Operating Revenues	\$ 681.4	\$ 720.1	\$ 667.8	\$ 2,741.8	\$ 2,612.6
Operating Expenses	562.1	598.4	624.8	2,310.9	3,047.1
Operating Income (loss)	119.3	121.7	43.0	430.9	(434.5)
Net Income (loss)	68.9	81.7	29.2	284.8	(353.3)
Diluted EPS	0.58	0.67	0.23	2.33	(2.65)
Adjusted Income ¹	103.5	124.6	66.7	417.8	347.2
Adjusted Income per diluted share ¹	0.86	1.03	0.52	3.41	2.61
Operating Margin, as adjusted ^{1, 2}	23.3%	24.1%	10.4%	22.0%	17.5%
Effective Tax Rate GAAP ³	41.9%	36.5%	36.9%	32.8%	29.5%

¹ See Appendix for GAAP reconciliation

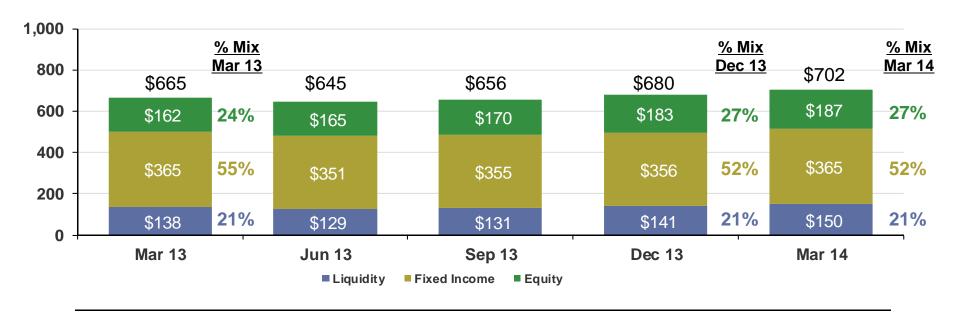


² Operating margin, as adjusted restated for all periods to exclude intangible amortization

³ Includes the impact of Consolidated Investment Vehicles (CIVs) of 1.5%, 0.5%, and (1.1%) in Mar 14, Dec 13, and Mar 13, respectively. Also includes impact of Consolidated Investment Vehicles for FY14 and FY13, 0.3% and (0.4%), respectively.

Assets Under Management by Asset Class

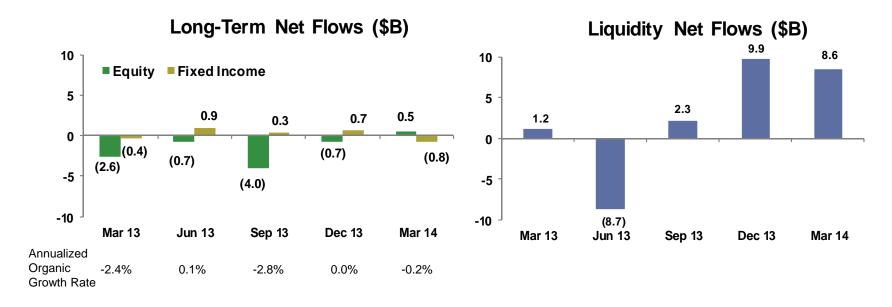
(\$ billions)



- AUM increased 3% or \$22.3B from prior quarter
- Increase driven by:
 - Market appreciation of \$14.0B (including favorable FX impact of \$2.0B)
 - Liquidity inflows of \$8.6B

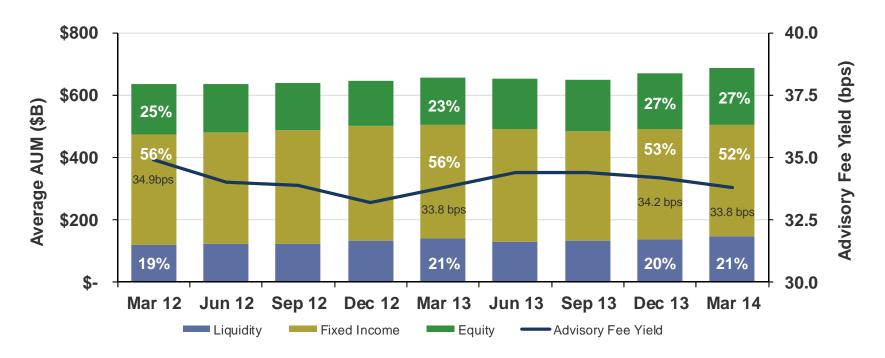


Net Flows



- Equity flows were positive, improving \$1.2B from the prior quarter
 - Current quarter benefited from large cap inflows, partially offset by small cap outflows
- Fixed Income outflows of \$0.8B
 - Excluding Global Sovereign mandate redemptions of \$1.4B, fixed income flows positive

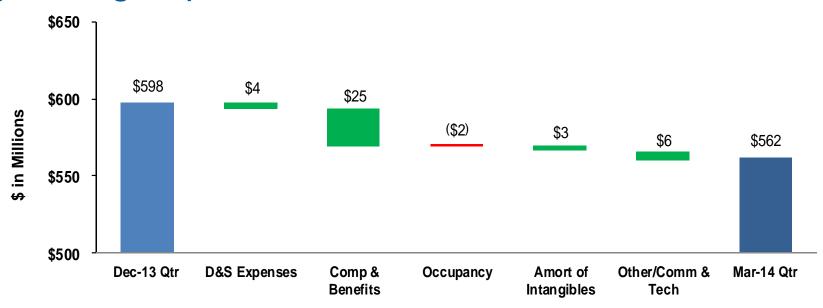
Advisory Fee Yield / Average AUM



- Total average AUM up \$19.0B or 3%
 - Liquidity AUM up \$8.5B
 - Equity AUM up \$6.2B
 - Fixed income AUM up \$4.3B
- Advisory fee rate reflects outflows in higher fee products



Operating Expenses



- Increase in occupancy expenses due to \$3.4 million in real estate related charges resulting from corporate initiatives
- Decrease in amortization of intangibles due to certain assets becoming fully amortized
- Decrease in other expenses due to:
 - \$4.7M franchise tax reserve reduction
 - \$5.0M charge related to Fauchier contingent consideration liability in the prior quarter
 - Partially offset by higher costs related to corporate and business initiatives



Compensation and Benefits

			% of		% of		\$
(\$ millions)	N	1ar 14	Net Rev. 1	Dec 13	Net Rev. 1	C	hange
Salary and incentives	\$	229.0	43%	\$ 259.2	45%	\$	(30.2)
Benefits and payroll taxes		56.8	<u>10</u> %	47.4	<u>9</u> %		9.4
Subtotal Compensation and benefits		285.8	53%	306.6	54%		(20.8)
Management transition costs and severance		7.3	1%	9.5	1%		(2.2)
MTM deferred comp. and seed investments		4.4	<u>1</u> %	 6.5	<u>1</u> %		(2.1)
Total Compensation and Benefits	\$	297.5	55%	\$ 322.6	56%	\$	(25.1)

- Decrease in salary & incentives due to lower performance fees, a decrease in fiscal year end discretionary bonus pools and higher non-compensation expenses at revenue share affiliates
- Increase in benefits and payroll taxes primarily due to seasonal benefit cost in current quarter
- Decrease in management transition costs and severance related to previously disclosed corporate initiatives

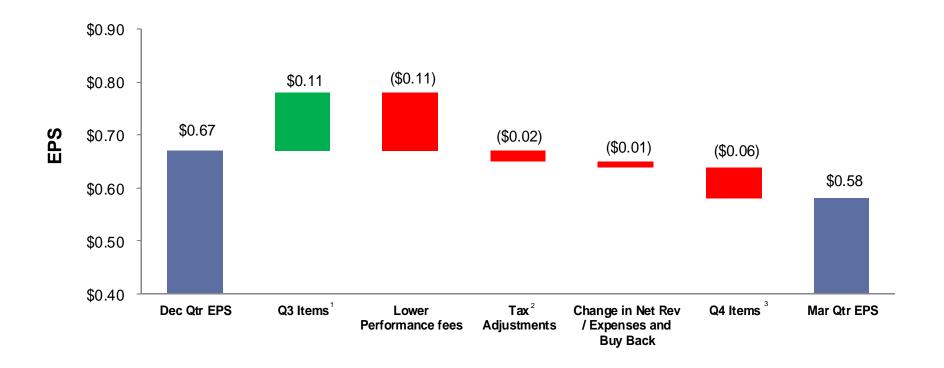


Operating Margin, as Adjusted



- Impact on current quarter of corporate initiatives cost net of franchise tax reserve reduction approximately 1%
- Prior quarter impact of corporate initiatives cost approximately 2%
- Prior quarter benefited approximately 2% from higher performance fees

Fourth Quarter Earnings Per Share Rollforward



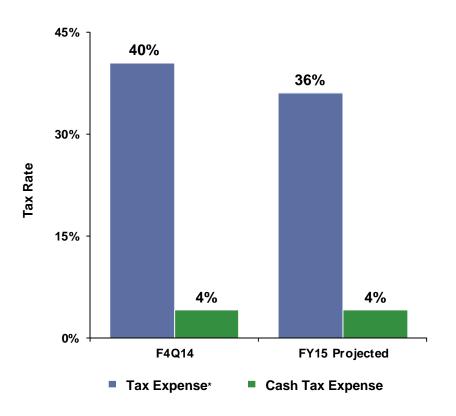


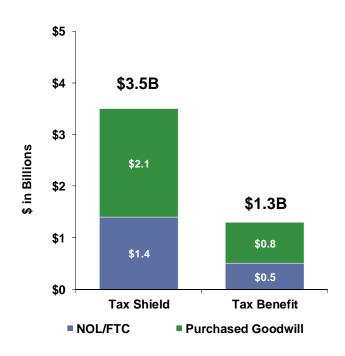
¹ Reflects previously announced costs related to various corporate initiatives of \$12.3M and \$5.0M contingent consideration liability from the Fauchier transaction

² Primarily year to date adjustment related to state tax apportionment partially offset by franchise tax reserve reduction and interest expense reduction

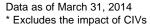
³ Reflects costs related to various corporate initiatives of \$10.1M

Significant Tax Benefit - \$3.5B of Future Income Sheltered

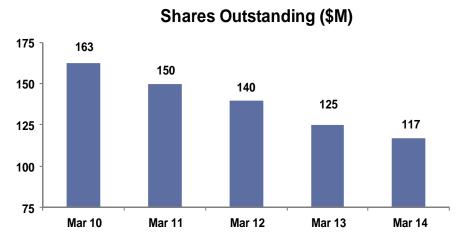


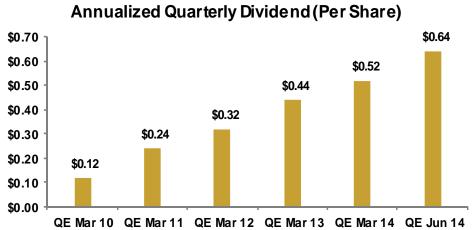


- F4Q14 rate includes impacts attributable to revised annual state apportionment factors as well as reserve and valuation allowance true-ups
- Future income of \$3.5B is sheltered from federal or state income tax, based on usage of NOL, FTC carryforwards and amortization of tax deductible goodwill



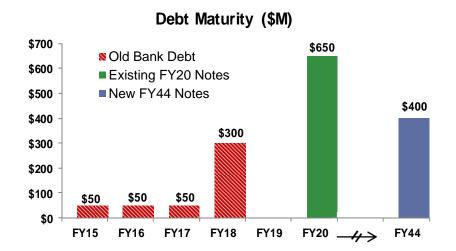
Balance Sheet Items





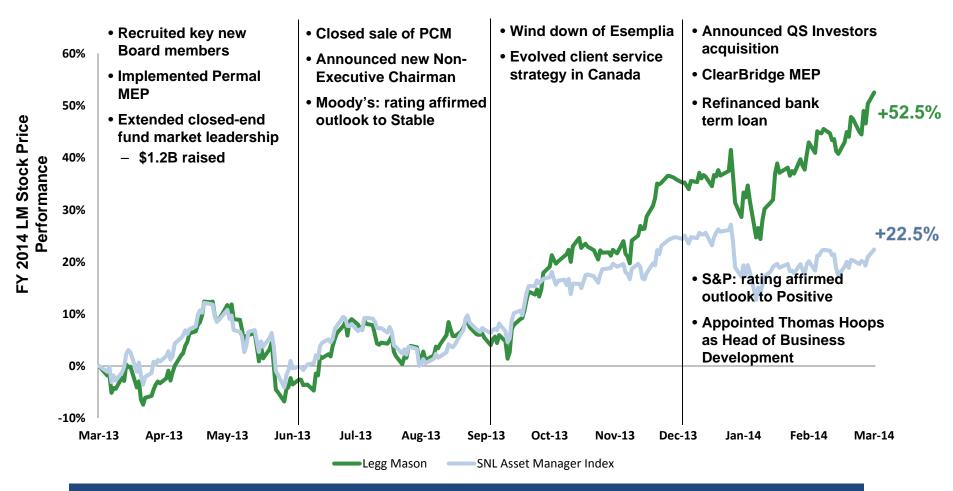
Corporate Debt (\$M)

	Amount	Maturity
7 Year Sr. Notes	\$650	May-19
30 Year Sr. Notes	\$400	Jan-44
Total Debt	\$1,050	
Undrawn Revolver	\$750	Jun-17





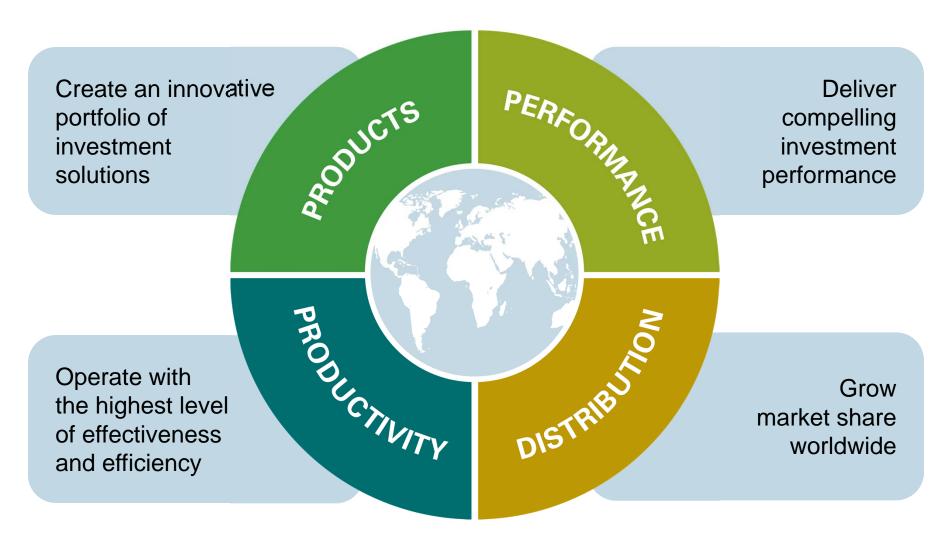
Actively Building a Better Legg Mason



Ongoing initiatives include efficiency focus, share repurchases, distribution optimization, product development, and affiliate management equity plans



Strategic Business Priorities







Appendix

Appendix – GAAP Reconciliation Adjusted Income¹

		C)uart	ters Ende	ed			Years	End	led
(\$ millions, except per share amounts)	N	1ar 14		Dec 13	M	lar 13	N	1ar 14	N	/lar 13
Net Income (Loss) Attributable to Legg Mason, Inc.	\$	68.9	\$	81.7	\$	29.2	\$	284.8	\$	(353.3)
Plus (less):										
Amortization of intangible assets		0.9		4.2		3.5		12.3		14.0
Loss on extinguishment of 2.5% senior notes		-		-		-		-		54.9
Impairment of intangible assets		-		-		-		-		734.0
Contingent consideration fair value adjustment		-		5.0		-		5.0		-
Deferred income taxes on intangible assets:										
Impairment charges		-		-		-		-		(225.7)
Tax amortization benefit		33.7		33.7		34.0		134.9		135.6
U.K. tax rate adjustment		-		-		-		(19.2)		(18.1)
Imputed interest on convertible debt (2.5% senior notes)				-		-		-		5.8
Adjusted Income	\$	103.5	\$	124.6	\$	66.7	\$	417.8	\$	347.2
Net Income (Loss) per Diluted Share Attributable										
to Legg Mason, Inc. Common Shareholders	\$	0.58	\$	0.67	\$	0.23	\$	2.33	\$	(2.65)
Plus (less):										, ,
Amortization of intangible assets		-		0.04		0.03		0.10		0.11
Loss on extinguishment of 2.5% senior notes		-		-		-		-		0.41
Impairment on intangible assets		-		-		-		-		5.51
Contingent consideration fair value adjustment		-		0.04		-		0.04		-
Deferred income taxes on intangible assets:										
Impairment charges		-		-		-		-		(1.69)
Tax amortization benefit		0.28		0.28		0.26		1.10		1.02
U.K. tax rate adjustment		-		-		-		(0.16)		(0.14)
Imputed interest on convertible debt (2.5% senior notes)										0.04
Adjusted Income per Diluted Share	\$	0.86	\$	1.03	\$	0.52	\$	3.41	\$	2.61

¹ See explanations for Use of Supplemental Data as Non-GAAP Financial Information in earnings release.



Appendix – GAAP Reconciliation Operating Margin, as adjusted¹

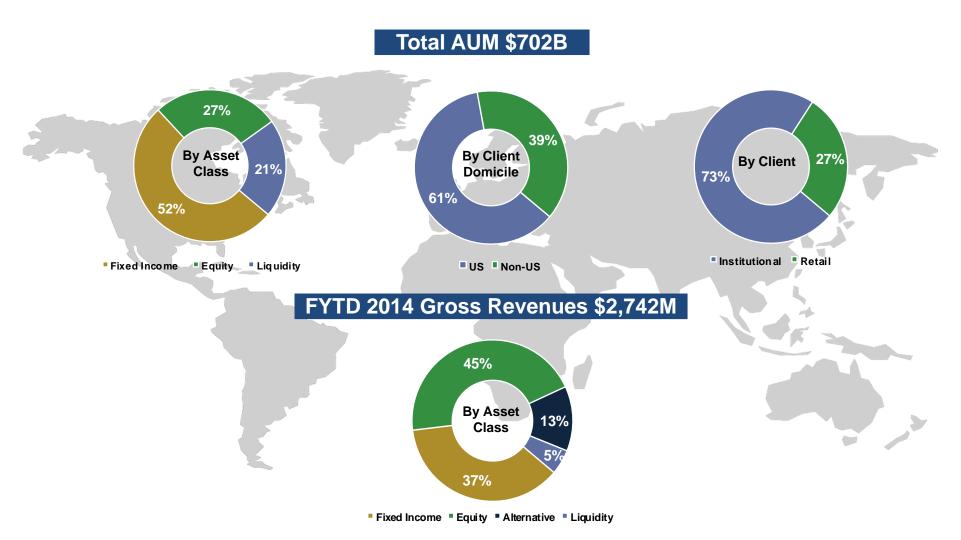
								Quarters	Er	nded										Years	End	ded
(\$ millions)		/lar 12	J	un 12	_ 5	Sep 12	[Dec 12		Mar 13	J	lun 13	_ 5	Sep 13		Dec 13		Mar 14		Mar 13		Mar 14
Operating Revenues, GAAP basis	\$	648.6	\$	630.7	\$	640.3	\$	673.9	\$	667.8	\$	670.4	\$	669.9	\$	720.1	\$	681.4	\$	2,612.7	\$	2,741.8
Plus (less):																						
Operating revenues eliminated upon																						
consolidation of investment vehicles		0.7		0.6		0.6		0.6		0.6		0.6		0.5		0.5		0.3		2.4		1.9
Distribution and servicing expense excluding consolidated investment vehicles		(160.2)		(160.0)		(1.15.1)		(1.12.1)		(1.12.2)		(170.1)		(1EE 1)		(110 0)		(1110)		(600 6)		(610.0)
	_	(160.3)	_	(169.8)	_	(145.1)	_	(143.4)	_	(142.3)	_	(170.1)	_	(155.1)	_	(148.8)	_	(144.9)	_	(600.6)	_	(619.0)
Operating Revenues, as Adjusted	\$	489.0	\$	461.5	\$	495.8	\$	531.1	\$	526.1	\$	500.9	\$	515.3	\$	571.8	\$	536.8	\$	2,014.5	\$	2,124.7
Operating Income (Loss), GAAP basis	\$	72.2	\$	76.1	\$	79.7	\$	(633.3)	\$	43.0	\$	83.5	\$	106.4	\$	121.7	\$	119.3	\$	(434.5)	\$	430.9
Plus (less):																						
Gains (losses) on deferred compensation																						
and seed investments		28.7		1.2		24.4		3.7		7.2		1.9		4.2		6.5		4.4		36.5		17.0
Transition-related costs		1.9		-		-		-		-		-		-		-		-		-		-
Amortization of intangible assets		3.6		3.5		3.5		3.5		3.5		3.6		3.6		4.2		0.9		14.0		12.3
Impairment of intangible assets		-		-		-		734.0		-		-		-		-		-		734.0		-
Contingent consideration fair value adjustment		-		-		-		-		-		-		-		5.0		-		-		5.0
Operating income and expenses of																				-		-
consolidated investment vehicles		0.9		0.6	_	0.9	_	0.7	_	0.8		0.7	_	0.6		0.6	_	0.5		3.0	_	2.4
Operating Income, as Adjusted	\$	107.3	\$	81.4	\$	108.5	\$	108.6	\$	54.5	\$	89.7	\$	114.8	\$	138.0	\$	125.1	\$	353.0	\$	467.6
Operating Margin, GAAP basis		11.1%		12.1%		12.5%		-94.0%		6.4%		12.5%		15.9%		16.9%		17.5%		-16.6%		15.7%
Operating Margin, as Adjusted		21.9%		17.6%		21.9%		20.4%		10.4%		17.9%		22.3%		24.1%		23.3%		17.5%		22.0%

¹ See explanations for Use of Supplemental Data as Non-GAAP Financial Information in earnings release.

Note: Adjusted results have been changed to remove the impact of Amortization of intangible assets. Prior periods have been restated.



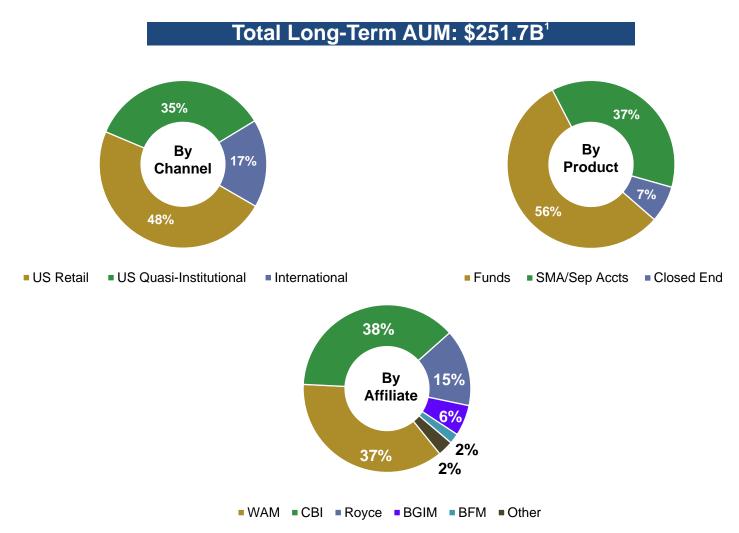
Appendix - Asset & Revenue Diversity



Data as of March 31, 2014



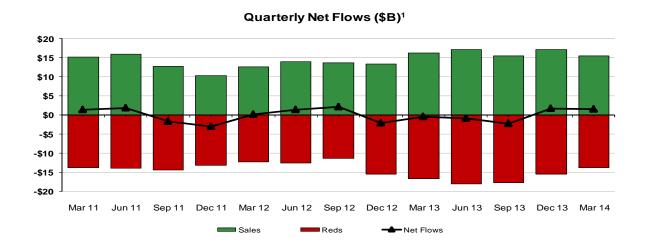
Appendix - Global Distribution

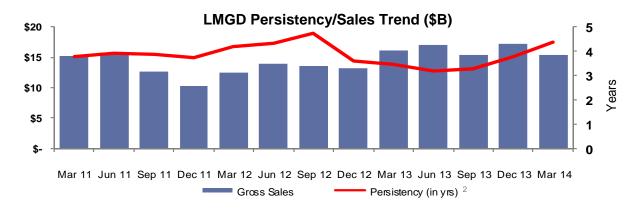


¹ As of March 31, 2014, includes model portfolio assets



Appendix - Global Distribution Flow Trends

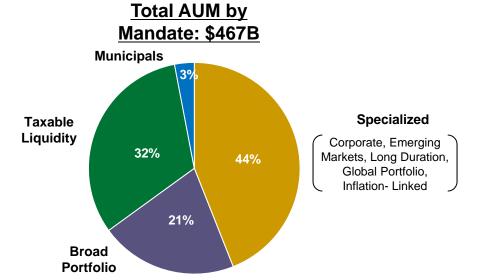




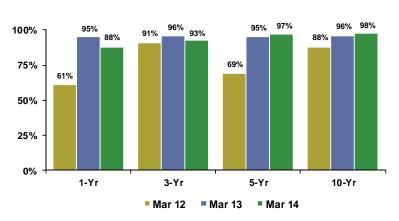
¹ Represents long-term sales, redemptions and net flows by Legg Mason's centralized global distribution platform ² Expected life of an asset based on current redemption rates

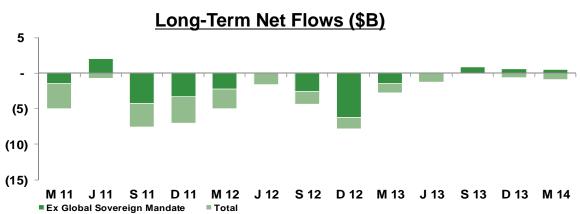


Appendix - Western Asset Update



% of Strategy AUM Beating Benchmark¹







Appendix – Additional Investment Performance Detail % of Strategy AUM Beating Benchmark¹

		March 3	31, 2014		March 31, 2013								
	1-Year	3-Year	5-Year	10-Year	1-Year	3-Year	5-Year	10-Year					
Total (includes liquidity)	75%	87%	84%	92%	84%	85%	88%	91%					
Equity:													
Large cap	67%	91%	52%	76%	65%	68%	88%	80%					
Small cap	33%	26%	29%	82%	13%	15%	27%	62%					
Total equity (includes other equity)	54%	69%	45%	77%	48%	50%	62%	71%					
Fixed income:													
US taxable	94%	94%	94%	97%	96%	94%	91%	90%					
US tax-exempt	0%	100%	100%	100%	100%	100%	100%	100%					
Global taxable	54%	82%	98%	93%	89%	94%	95%	98%					
Total fixed income	74%	91%	96%	96%	94%	94%	93%	94%					

¹ See appendix for details regarding strategy performance Past performance is no guarantee of future results. The information shown above does not reflect the performance of any specific fund. Individual fund performance will differ



Appendix — Additional Investment Performance Detail % of Long-Term U.S. Fund Assets beating Lipper Category Average¹

		March 3	31, 2014		March 31, 2013							
	1-Year	3-Year	5-Year	10-Year	1-Year	3-Year	5-Year	10-Year				
Total (excludes liquidity)	44%	63%	56%	68%	59%	57%	70%	64%				
Equity:												
Large cap	49%	86%	55%	54%	90%	79%	77%	40%				
Small cap	27%	19%	25%	72%	27%	16%	48%	68%				
Total equity (includes other equity)	39%	55%	42%	60%	56%	44%	59%	53%				
Fixed income:												
US taxable	80%	85%	92%	85%	74%	92%	85%	90%				
US tax-exempt	27%	61%	68%	86%	50%	57%	86%	84%				
Global taxable	27%	86%	84%	86%	71%	74%	95%	54%				
Total fixed income	54%	78%	83%	86%	64%	76%	87%	85%				

¹ Includes open-end, closed-end, and variable annuity funds. Source: Lipper Inc.

Past performance is no guarantee of future results. The information shown above does not reflect the performance of any specific fund. Individual fund performance will differ



Appendix – Strategy Performance

For purposes of investment performance comparisons, strategies are an aggregation of discretionary portfolios (separate accounts, investment funds, and other products) into a single group that represents a particular investment objective. In the case of separate accounts, the investment performance of the account is based upon the performance of the strategy to which the account has been assigned. Each of our asset managers has its own specific guidelines for including portfolios in their strategies. For those managers which manage both separate accounts and investment funds in the same strategy, the performance comparison for all of the assets is based upon the performance of the separate account.

Approximately ninety percent of total AUM is included in strategy AUM as of March 31, 2014, although not all strategies have three, five, and ten year histories. Total strategy AUM includes liquidity assets. Certain assets are not included in reported performance comparisons. These include: accounts that are not managed in accordance with the guidelines outlined above; accounts in strategies not marketed to potential clients; accounts that have not yet been assigned to a strategy; and certain smaller products at some of our affiliates.

Past performance is not indicative of future results. For AUM included in institutional and retail separate accounts and investment funds managed in the same strategy as separate accounts, performance comparisons are based on gross-of-fee performance. For investment funds (including fund-of-hedge funds) which are not managed in a separate account format, performance comparisons are based on net-of-fee performance. These performance comparisons do not reflect the actual performance of any specific separate account or investment fund; individual separate account and investment fund performance may differ. The information in this presentation is provided solely for use in connection with this presentation, and is not directed toward existing or potential clients of Legg Mason.

