

#### FOR IMMEDIATE RELEASE

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#### LEGG MASON REPORTS RESULTS FOR SECOND FISCAL QUARTER

- Second Quarter Net Income of \$75.7 Million, or \$0.78 per Diluted Share
- Assets Under Management of \$754.4 Billion
- Long-term Net Outflows of \$1.2 Billion for the Quarter

**Baltimore, Maryland - October 25, 2017** - Legg Mason, Inc. (NYSE: LM) today reported its operating results for the second fiscal quarter ended September 30, 2017.

		C	Qua	rters End	Six Months Ended					
Financial Results		Sep		Jun	Sep			Sep		Sep
(Amounts in millions, except per share amounts)		2017		2017		2016		2017		2016
Operating Revenues	\$	768.3	\$	793.8	\$	748.4	\$	1,562.2	\$	1,448.5
Operating Expenses		623.9		686.6		620.7		1,310.6		1,247.3
Operating Income		144.4		107.2		127.6		251.6		201.2
Net Income <sup>1</sup>		75.7		50.9		66.4		126.6		99.9
Net Income Per Share - Diluted <sup>1</sup>		0.78		0.52		0.63		1.29		0.94
Assets Under Management <sup>2</sup>										
(Amounts in billions)										
End of Period Assets Under Management	\$	754.4	\$	741.2	\$	732.9	\$	754.4	\$	732.9
Average Assets Under Management		750.3		740.3		742.1		745.8		723.3
(1) Net Income Attributable to Legg Mason, Inc.										

Net Income Attributable to Legg Mason, Inc.

Joseph A. Sullivan, Chairman and CEO of Legg Mason said, "We are pleased to have delivered a strong operating quarter driven by solid core revenues and prudent expense management. The diversification of our business mix contributed to these results and the resiliency of our operating revenue yield. We are realizing greater client asset persistency in the retail channels as we continue to provide greater choice in investment strategies and vehicles. Net sales across our Global Distribution platform also reflect the diversification of our business by geography, channel and investment affiliate. We will continue to execute our strategy of expanding client choice to meet the rapidly evolving needs of our global client base."

<sup>(2)</sup> September 2016 AUM excludes \$12.8 billion of separately managed account assets classified as Assets Under Advisement reported in September and June 2017 as Assets Under Management



#### Assets Under Management of \$754.4 Billion

Assets Under Management ("AUM") were \$754.4 billion at September 30, 2017 compared with \$741.2 billion at June 30, 2017, resulting from \$12.5 billion in positive market performance and other, \$2.2 billion in positive foreign exchange and liquidity inflows of \$0.2 billion, partially offset by long-term outflows of \$1.2 billion.

	Quarter Ended September 30, 2017										
Assets Under Management		AUM (in billions)	•	lows pillions)	Operating Revenue Yield <sup>1</sup>						
Equity	\$	201.2	\$	(2.0)	63 bps						
Fixed Income		411.9		1.5	27 bps						
Alternative		65.8		(0.7) <sup>2</sup>	64 bps						
Long-Term Assets		678.9		(1.2)							
Liquidity		75.5		0.2	13 bps						
Total	\$	754.4	\$	(1.0)	38 bps						
(1) Operating revenue yield equals total operati	ng revenues less pe	erformance fees	divided	by average AUI	M						
(2) Excludes realizations of \$0.5 billion											

At September 30, 2017, fixed income represented 54% of AUM, while equity represented 27%, liquidity represented 10% and alternatives represented 9%.

By geography, 68% of AUM was from clients domiciled in the United States and 32% from non-US domiciled clients.

Average AUM during the quarter was \$750.3 billion compared to \$740.3 billion in the prior quarter and \$742.1 billion in the second quarter of fiscal year 2017. Average long-term AUM was \$675.1 billion compared to \$658.7 billion in the prior quarter and \$631.9 billion in the second quarter of fiscal year 2017.

Quarterly Performance				
At September 30, 2017:	1-Year	3-Year	5-Year	10-Year
% of Strategy AUM beating Benchmark <sup>3</sup>	74%	74%	79%	85%
% of Long-Term U.S. Fund Assets Beating Lipper Category Average				
Fixed Income	81%	74%	79%	87%
Equity	39%	50%	52%	74%
Alternatives (performance relates to only 3 funds)	100%	100%	100%	n/a
Total U.S. Fund Assets	59%	62%	64%	80%
			-	

Of Legg Mason's long-term U.S. mutual fund assets, 52% were in funds rated 4 or 5 stars by Morningstar.



#### Operating Results - Comparison to the First Quarter of Fiscal Year 2018

**Net income** was \$75.7 million, or \$0.78 per diluted share, compared to net income of \$50.9 million, or \$0.52 per diluted share, in the first quarter of fiscal year 2018. In addition to the net impact of the factors listed below, the increased earnings were driven by higher average AUM, one additional day in the quarter, higher non-pass through performance fees and lower compensation expenses due to seasonal factors in the prior quarter.

#### This quarter's results included:

- Severance charges of \$1.7 million, or \$0.01 per diluted share.
- EnTrustPermal acquisition and transition-related costs of \$1.4 million, or \$0.01 per diluted share.
- Year-to-date annualization tax benefit of \$1.2 million, or \$0.01 per diluted share.

#### The prior quarter's results included:

- Non-cash impairment charges totaling \$34.0 million, or \$0.24 per diluted share.
- Contingent consideration credit adjustments of \$16.6 million, or \$0.12 per diluted share.
- EnTrustPermal acquisition and transition-related costs of \$2.6 million, or \$0.02 per diluted share.

Operating revenues of \$768.3 million were down 3% compared with \$793.8 million in the prior quarter reflecting:

- A reduction in pass through performance fees at Clarion of \$45.5 million, which, per the terms of the
  acquisition, were passed through as compensation.
- Excluding the pass through performance fees, revenues increased 3% due to higher average long-term AUM, one additional day in the quarter and an increase of 30% in non-pass through performance fees.

Operating expenses of \$623.9 million were down 9% compared with \$686.6 million in the prior quarter reflecting:

- Lower compensation of \$45.4 million driven by the decrease in Clarion pass through performance fees.
- Acquisition and transition-related charges of \$1.4 million, as compared to \$2.6 million in the prior quarter.
- The prior quarter included non-cash impairment charges of \$34.0 million, as well as credits of \$16.6 million for contingent consideration fair value adjustments.
- A \$4.8 million gain in the market value of deferred compensation and seed investments, which is recorded as an increase in compensation and benefits with an offset in non-operating income, in line with the prior quarter.

Non-operating expense was \$18.1 million, as compared to \$15.4 million in the prior quarter reflecting:

- Gains on corporate investments, not offset in compensation, were \$2.4 million compared with gains of \$5.7 million in the prior quarter. The prior quarter included a \$2.3 million gain related to an accelerated contingent payment received on a prior sale of a non-strategic manager.
- Gains on funded deferred compensation and seed investments, as described above.
- A \$2.1 million gain associated with the consolidation of sponsored investment vehicles compared to \$1.2
  million in gains in the prior quarter. The consolidation of sponsored investment vehicles has no impact on net
  income as the effects of consolidation are fully attributable to noncontrolling interests.

**Operating margin** was 18.8% compared to 13.5% in the prior quarter. Operating margin, as adjusted<sup>4</sup>, was 24.9%, as compared to 22.5% in the prior quarter.

**Net income attributable to noncontrolling interests**, excluding consolidated investment vehicles, was \$10.4 million compared to \$12.0 million in the prior quarter, principally related to Clarion, EnTrustPermal, RARE and Royce.

(4) See "Use of Supplemental Non-GAAP Financial Information."



#### Operating Results - Comparison to the Second Quarter of Fiscal Year 2017

**Net income** was \$75.7 million, or \$0.78 per diluted share, compared to net income of \$66.4 million, or \$0.63 per diluted share, in the second quarter of fiscal year 2017. The increased earnings were driven by higher average long-term AUM, higher non-pass through performance fees and lower acquisition and transition-related costs.

#### This quarter's results included:

- Severance charges of \$1.7 million, or \$0.01 per diluted share.
- EnTrustPermal acquisition and transition-related costs of \$1.4 million, or \$0.01 per diluted share.
- Year-to-date annualization tax benefit of \$1.2 million, or \$0.01 per diluted share.

#### The prior year quarter's results included:

- EnTrustPermal and Clarion acquisition and transition-related costs of \$13.2 million, or \$0.09 per diluted share.
- Contingent consideration credit adjustments of \$7.0 million, or \$0.05 per diluted share.
- A tax benefit of \$6.3 million, or \$0.06 per diluted share.

Operating revenues of \$768.3 million were up 3% compared with \$748.4 million in the prior year quarter reflecting:

- Increases principally due to higher average long-term AUM.
- An increase in non-pass through performance fees of \$14.8 million, partially offsetting a decrease in pass through performance fees of \$15.9 million.

Operating expenses of \$623.9 million were up 1% compared with \$620.7 million in the prior year quarter reflecting:

- Increased compensation, excluding acquisition and transition-related charges of \$5.3 million, related to increased revenues driven by higher average long-term AUM.
- Acquisition and transition-related charges of \$1.4 million, as compared with \$13.2 million in the prior year.
- The prior year quarter included a contingent consideration credit adjustment of \$7.0 million.
- A \$4.8 million gain in the market value of deferred compensation and seed investments, which is recorded as
  an increase in compensation and benefits with an offset in non-operating income, compared with a gain of
  \$5.4 million in the prior year quarter.

Non-operating expense was \$18.1 million, compared to \$11.2 million in the prior year quarter reflecting:

- A \$1.2 million increase in interest expense for debt raised to pay for the Clarion and EnTrust acquisitions.
- A \$3.7 million loss on the termination of an interest rate swap in the prior year quarter.
- Gains on corporate investments, not offset in compensation, were \$2.4 million compared with gains of \$7.3 million in the prior year quarter.
- Gains on funded deferred compensation and seed investments, as described above.
- \$2.1 million in gains associated with the consolidation of sponsored investment vehicles, as compared to \$6.2 million in gains in the prior year quarter. The consolidation of sponsored investment vehicles has no impact on net income as the effects of consolidation are fully attributable to noncontrolling interests.

**Operating margin** was 18.8% as compared to 17.1% in the prior year quarter. Operating margin, as adjusted, was 24.9%, as compared to 22.7% in the prior year quarter.

**Net income attributable to noncontrolling interests**, excluding consolidated investment vehicles, was \$10.4 million, compared to \$14.4 million in the prior year quarter, principally related to Clarion, EnTrustPermal, RARE and Royce.



#### **Quarterly Business Developments and Recent Announcements**

- ClearBridge's Large Cap Growth portfolio co-managers Margaret Vitrano and Peter Bourbeau won the Investment Advisor 2017 SMA Manager of the Year Award in the large cap equity category.
- On July 14, 2017, Legg Mason launched its first dedicated small-cap, multi-factor ETF sub-advised by Royce & Associates; Legg Mason Small-Cap Quality Value ETF (NASDAQ: SQLV).
- On October 5, 2017, Moody's Investor Services affirmed the Baa1 senior debt rating of Legg Mason and moved the rating outlook from negative to stable.

#### **Balance Sheet**

At September 30, 2017, Legg Mason's cash position was \$654 million. Total debt, net was \$2.2 billion and stockholders' equity was \$4.0 billion. The ratio of total debt to total capital was 36%, in line with the prior quarter. Seed investments totaled \$279 million.

In the second fiscal quarter, the Company retired \$90 million, or 2.3 million shares, in the open market. The net impact of the share activity reduced the weighted average shares by 1.1 million.

#### **Conference Call to Discuss Results**

A conference call to discuss the Company's results, hosted by Joseph A. Sullivan, will be held at 5:00 p.m. EDT today. The call will be open to the general public. Interested participants should access the call by dialing 1-800-447-0521 (or for international calls 1-847-413-3238), confirmation number 45681143, at least 10 minutes prior to the scheduled start to ensure connection. A live, listen-only webcast will also be available via the Investor Relations section of www.leggmason.com.

The presentation slides that will be reviewed during the discussion of the conference call will be available on the Investor Relations section of the Legg Mason website shortly after the release of the financial results.

A replay of the live broadcast will be available on the Legg Mason website, <u>www.leggmason.com</u>, in the Investor Relations section, or by dialing 1-888-843-7419 (or for international calls 1-630-652-3042), enter pass code 45681143# when prompted. Please note that the replay will be available beginning at 8:00 p.m. EDT on Wednesday, October 25, 2017, and ending at 11:59 p.m. EST on Wednesday, November 8, 2017.

#### **About Legg Mason**

Legg Mason is a global asset management firm, with \$754.4 billion in AUM as of September 30, 2017. The Company provides active asset management in many major investment centers throughout the world. Legg Mason is headquartered in Baltimore, Maryland, and its common stock is listed on the New York Stock Exchange (symbol: LM).

This release contains forward-looking statements subject to risks, uncertainties and other factors that may cause actual results to differ materially. For a discussion of these risks and uncertainties, see "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in Legg Mason's Annual report on Form 10-K for the fiscal year ended March 31, 2017 and in the Company's quarterly reports on Form 10-Q.



#### **Supplemental Data Regarding Quarterly Performance**

#### **Strategy Performance**

For purposes of investment performance comparisons, strategies are an aggregation of discretionary portfolios (separate accounts, investment funds, and other products) into a single group that represents a particular investment objective. In the case of separate accounts, the investment performance of the account is based upon the performance of the strategy to which the account has been assigned. Each of our asset managers has its own specific guidelines for including portfolios in their strategies. For those managers which manage both separate accounts and investment funds in the same strategy, the performance comparison for all of the assets is based upon the performance of the separate account.

Approximately eighty-eight percent of total AUM is included in strategy AUM as of September 30, 2017, although not all strategies have three-, five-, and ten-year histories. Total strategy AUM includes liquidity assets. Certain assets are not included in reported performance comparisons. These include: accounts that are not managed in accordance with the guidelines outlined above; accounts in strategies not marketed to potential clients; accounts that have not yet been assigned to a strategy; and certain smaller products at some of our affiliates.

Past performance is not indicative of future results. For AUM included in institutional and retail separate accounts and investment funds managed in the same strategy as separate accounts, performance comparisons are based on gross-of-fee performance. For investment funds which are not managed in a separate account format, performance comparisons are based on net-of-fee performance. Funds-of-hedge funds generally do not have specified benchmarks. For purposes of this comparison, performance of those products is net of fees, and is compared to the relevant HFRX index. These performance comparisons do not reflect the actual performance of any specific separate account or investment fund; individual separate account and investment fund performance may differ. The information in this presentation is provided solely for use regarding this presentation, and is not directed toward existing or potential clients of Legg Mason.

#### Long-term US Fund Assets Beating Lipper Category Average

Long-term US fund assets include open-end, closed-end, and variable annuity funds. These performance comparisons do not reflect the actual performance of any specific fund; individual fund performance may differ. Past performance is not a guarantee of future results. Source: Lipper Inc.

### LEGG MASON, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME

#### (Amounts in thousands) (Unaudited)

			Qua	rters Ended	t			Six Mont	hs Ended		
	S	eptember 2017		June 2017		September 2016		September 2017	S	September 2016	
Operating Revenues:											
Investment advisory fees:											
Separate accounts <sup>(1)</sup>	\$	253,128	\$	250,046	\$	233,328	\$		\$	460,181	
Funds		393,035		382,228		377,079		775,263		740,542	
Performance fees		40,821		81,537		41,970		122,358		59,429	
Distribution and service fees <sup>(1)</sup>		80,668		78,906		94,545		159,574		185,927	
Other		686		1,125	_	1,448	_	1,811	_	2,456	
Total operating revenues		768,338		793,842	_	748,370	_	1,562,180	_	1,448,535	
Operating Expenses: (2)											
Compensation and benefits		367,951		413,307		368,330		781,258		726,955	
Distribution and servicing		123,634		122,349		128,868		245,983		253,531	
Communications and technology		51,299		50,303		51,281		101,602		104,013	
Occupancy		25,171		24,408		30,558		49,579		63,700	
Amortization of intangible assets		6,082		6,339		6,271		12,421		11,974	
Impairment of intangible assets		_		34,000		_		34,000		_	
Contingent consideration fair value adjustments		_		(16,550)		(7,000)		(16,550)		(25,000)	
Other		49,782		52,481		42,429		102,263		112,174	
Total operating expenses		623,919		686,637	_	620,737	_	1,310,556		1,247,347	
Operating Income		144,419		107,205	_	127,633	_	251,624		201,188	
Non-Operating Income (Expense):											
Interest income		1,572		1,468		1,545		3,040		3,393	
Interest expense		(29,077)		(29,266)		(27,925)		(58,343)		(52,490)	
Other income, net		7,289		11,388		9,975		18,677		16,560	
Non-operating income of											
consolidated investment vehicles, net		2,094		997		5,206	_	3,091		8,434	
Total non-operating income (expense)		(18,122)		(15,413)	_	(11,199)	_	(33,535)		(24,103)	
Income Before Income Tax Provision		126,297		91,792		116,434		218,089		177,085	
Income tax provision		38,673		28,255	_	29,902	_	66,928		45,213	
Net Income Less: Net income attributable		87,624		63,537		86,532		151,161		131,872	
to noncontrolling interests		11,960		12,617	_	20,091	_	24,577		31,979	
Net Income Attributable to Legg Mason, Inc.	\$	75,664	\$	50,920	\$	66,441	\$	126,584	\$	99,893	

(Continued)

<sup>(2)</sup> Operating expenses include acquisition and transition-related costs related to business combinations.

Acquisition and transition-related costs:					
Compensation	\$ 1,115 \$	2,364	\$ 6,821	\$ 3,479	\$ 37,007
Occupancy	(23)	121	5,086	98	14,179
Other	 266	77	1,269	343	 18,775
Total acquisition and transition-related	\$ 1,358 \$	2,562	\$ 13,176	\$ 3,920	\$ 69,961

<sup>(1)</sup> For the quarters ended September 30, 2017 and June 30, 2017, separate accounts advisory fees include \$13.8 million and \$12.4 million, respectively, of revenue relating to retail separately managed accounts for which revenues were previously classified as Distribution and service fees. See note 2 on page 12.

# LEGG MASON, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME, CONTINUED (Amounts in thousands, except per share amounts) (Unaudited)

			Qua	arters Ended		_	Six Mont	Ended		
	S	eptember 2017		June 2017	_	September 2016	_	September 2017		September 2016
Net Income Attributable to Legg Mason, Inc.	\$	75,664	\$	50,920	\$	66,441	\$	126,584	\$	99,893
Less: Earnings (distributed and undistributed) allocated to participating securities <sup>(1)</sup>		2,687		1,736		2,183		4,387		3,173
Net Income (Distributed and Undistributed) Allocated to Shareholders (Excluding Participating Securities)	\$	72,977	<u>\$</u>	49,184	\$	64,258	\$	122,197	<u>\$</u>	96,720
Net Income per Share Attributable to Legg Mason, Inc. Shareholders:	\$	0.70	<b>ው</b>	0.52	¢	0.63	ď	1.20	ď	0.04
Basic Diluted	\$ \$	0.78		0.52 0.52		0.63		1.30 1.29		0.94
Weighted-Average Number of Shares Outstanding:										
Basic Diluted		93,087 93,496		94,869 95,297		101,817 102,057		93,973 94,390		103,075 103,301

<sup>(1)</sup> Participating securities excluded from weighted-average number of shares outstanding were 3,417, 3,192, and 3,447 for the quarters ended September 2017, June 2017, and September 2016, respectively, and 3,305 and 3,291 for the six months ended September 2017 and September 2016, respectively.

### LEGG MASON, INC. AND SUBSIDIARIES CONSOLIDATING STATEMENTS OF INCOME

#### (Amounts in thousands) (Unaudited)

Quarters Ended

		September 2017			June 2017		September 2016					
	Balance Before Consolidation of Consolidated Investment Vehicles and Other (1)  Consolidated Investment Vehicles and Other (1)  Totals		Balance Before Consolidation of Consolidated Investment Vehicles and	Consolidated Investment Vehicles and Other (1)	Consolidated Totals	Balance Before Consolidation of Consolidated Investment Vehicles and	Consolidated Investment Vehicles and Other (1)	Consolidated Totals				
Total operating revenues	\$ 768,361	\$ (23)	\$ 768,338	\$ 793,886	\$ (44)	\$ 793,842	\$ 748,384	\$ (14)	\$ 748,370			
Total operating expenses	623,814	105	623,919	686,614	23	686,637	620,613	124	620,737			
Operating Income (Loss)	144,547	(128)	144,419	107,272	(67)	107,205	127,771	(138)	127,633			
Non-operating income (expense)	(19,794)	1,672	(18,122)	(16,128)	715	(15,413)	(17,023)	5,824	(11,199)			
Income Before Income Tax Provision	124,753	1,544	126,297	91,144	648	91,792	110,748	5,686	116,434			
Income tax provision	38,673		38,673	28,255		28,255	29,902		29,902			
Net Income	86,080	1,544	87,624	62,889	648	63,537	80,846	5,686	86,532			
Less: Net income attributable												
to noncontrolling interests	10,416	1,544	11,960	11,969	648	12,617	14,405	5,686	20,091			
Net Income Attributable to Legg Mason, Inc.	\$ 75,664	<u>\$</u>	\$ 75,664	\$ 50,920	<u>\$</u>	\$ 50,920	\$ 66,441	<u>\$</u>	\$ 66,441			

#### Six Months Ended

		;	Septe	mber 2017			September 2016								
	Balance Before Consolidation of Consolidated Investment Vehicles and			Consolidated Investment Vehicles and Other (1)		Consolidated Totals		Balance Before Consolidation of Consolidated Investment Vehicles and	Ir Ve	onsolidated nvestment ehicles and Other (1)	С	onsolidated Totals			
Total operating revenues	\$	1,562,247	\$	(67)	\$	1,562,180	\$	1,448,561	\$	(26)	\$	1,448,535			
Total operating expenses		1,310,428		128		1,310,556		1,247,124		223		1,247,347			
Operating Income (Loss)		251,819		(195)		251,624		201,437		(249)		201,188			
Non-operating income (expense)		(35,922)		2,387		(33,535)		(32,518)		8,415		(24,103)			
Income Before Income Tax Provision		215,897		2,192		218,089		168,919		8,166		177,085			
Income tax provision		66,928				66,928		45,213		_		45,213			
Net Income Less: Net income attributable		148,969		2,192		151,161		123,706		8,166		131,872			
to noncontrolling interests		22,385		2,192		24,577		23,813		8,166		31,979			
Net Income Attributable to Legg Mason, Inc.	\$	126,584	\$	_	\$	126,584	\$	99,893	\$	_	\$	99,893			

<sup>&</sup>lt;sup>(1)</sup> Other represents consolidated sponsored investment products that are not designated as CIVs

## LEGG MASON, INC. AND SUBSIDIARIES SUPPLEMENTAL DATA RECONCILIATION OF OPERATING MARGIN, AS ADJUSTED (1)

#### (Amounts in thousands) (Unaudited)

			Qua	arters Ended			Six Mont	hs En	ded	
	s	eptember 2017		June 2017		September 2016		September 2017		September 2016
Operating Revenues, GAAP basis	\$	\$ 768,338		793,842	\$	748,370	\$	1,562,180	\$	1,448,535
Plus (less): Pass-through performance fees Operating revenues eliminated upon		(19,874)		(65,431)		(35,831)		(85,305)		(50,431)
consolidation of investment vehicles		23		44		14		67		26
Distribution and servicing expense excluding consolidated investment vehicles		(123,578)		(122,349)		(128,806)		(245,927)		(253,396)
Operating Revenues, as Adjusted	\$	624,909	\$	606,106	\$	583,747	\$	1,231,015	\$	1,144,734
Operating Income, GAAP basis	\$	144,419	\$	107,205	\$	127,633	\$	251,624	\$	201,188
Plus (less):										
Gains on deferred compensation										
and seed investments, net		4,824		5,428		5,432		10,252		7,598
Impairment of intangible assets		_		34,000				34,000		
Amortization of intangible assets		6,082		6,339		6,271		12,421		11,974
Contingent consideration fair value adjustments Operating loss of consolidated investment		_		(16,550)		(7,000)		(16,550)		(25,000)
vehicles, net		128		67		138		195		249
verildes, fiet		120		<u> </u>		130		193		243
Operating Income, as Adjusted	\$	155,453	\$	136,489	\$	132,474	\$	291,942	\$	196,009
Operating Margin, GAAP basis		18.8	%	13.5	%	17.1 %		16.1 %	%	13.9 %
Operating Margin, as Adjusted	24.9			22.5		22.7	23.7			17.1

 $<sup>^{(1)}</sup>$  See explanations for "Use of Supplemental Non-GAAP Financial Information."

# LEGG MASON, INC. AND SUBSIDIARIES SUPPLEMENTAL DATA RECONCILIATION OF CASH PROVIDED BY OPERATING ACTIVITIES

#### TO ADJUSTED EBITDA (1)

#### (Amounts in thousands) (Unaudited)

			Qι	uarters Ended				Six Mont	nths Ended		
Cash provided by (used in) operating activities, GAAP basis  Plus (less): Interest expense, net of accretion and amortization		September 2017		June 2017	September 2016		September 2017		S	September 2016	
		289,329	\$	(113,580)	\$	303,829	\$	175,749	\$	137,859	
of debt discounts and premiums		28,343		28,330		26,487		56,673		50,393	
Current tax expense		9,662		6,072		15,689		15,734		14,906	
Net change in assets and liabilities		(145,656)		213,323		(92,837)		67,667		129,588	
Net change in assets and liabilities											
of consolidated investment vehicles		1,235		31,789		(97,344)		33,024		(58,773)	
Net income attributable to noncontrolling interests		(11,960)		(12,617)		(20,091)		(24,577)		(31,979)	
Net gains (losses) and earnings on investments		1,491		5,546		1,103		7,037		(3,391)	
Net gains on consolidated investment vehicles		2,094		997		5,206		3,091		8,434	
Other		194		77		948		271		(499)	
Adjusted EBITDA	\$	174,732	\$	159,937	\$	142,990	\$	334,669	\$	246,538	

<sup>(1)</sup> See explanations for "Use of Supplemental Non-GAAP Financial Information."

## LEGG MASON, INC. AND SUBSIDIARIES (Amounts in billions) (Unaudited)

#### **Assets Under Management**

End of period

					(	Quarters Ended							
Bv asset class:	Septen	nber 2017		June 2017		March 2017		December 2016		September 2016			
Equity	\$	201.2	\$	196.2	\$	179.8	\$	169.0	\$	168.4			
Fixed Income		411.9		403.6		394.3		381.1		396.9			
Alternative		65.8		66.5		67.9	_	71.5		72.0			
Long-Term Assets		678.9		666.3		642.0		621.6		637.3			
Liquidity		75.5		74.9		86.4		88.8		95.6			
Total	\$	754.4	\$	741.2	\$	728.4	\$	710.4	\$	732.9			
					(	Quarters Ended					Six Mont	hs Ended	
By asset class (average):	Septen	nber 2017		June 2017		March 2017		December 2016		September 2016	September 2017	September	r 2016
Equity	\$	198.9	\$	190.6	\$	174.2	\$	166.7	\$	166.1	\$ 194.5	\$	164.6
Fixed Income		410.2		400.7		388.1		387.8		393.7	405.7		385.5
Alternative		66.0		67.4		70.4	_	71.3		72.1	66.7		63.8
Long-Term Assets		675.1		658.7		632.7		625.8		631.9	666.9		613.9
Liquidity		75.2		81.6	_	86.2	_	90.9		110.2	78.9		109.4
Total	\$	750.3	\$	740.3	\$	718.9	\$	716.7	\$	742.1	\$ 745.8	\$	723.3
Component Changes in Assets	Under M	lanagement	t										
					(	Quarters Ended					Six Mont	hs Ended	
	Septen	nber 2017		June 2017		March 2017	_	December 2016	_	September 2016	September 2017	September	r 2016
Beginning of period Net client cash flows:	\$	741.2	\$	728.4	\$	710.4	\$	3 732.9	\$	741.9	\$ 728.4	\$	669.6
Equity		(2.0)		1.0		3.1		(3.7)		(1.5)	(1.0)		(4.5)
Fixed Income		1.5		0.3		3.5		0.5		2.8	1.7		6.7
Alternative		(0.7)		(0.8)		(2.7)		(0.8)		(1.6)	(1.5)		(3.6)
Lona-Term flows		(1.2)		0.5		3.9		(4.0)		(0.3)	(8.0)		(1.4)
Liquidity		0.2		(11.5)		(3.1)	_	(6.9)		(25.4)	(11.3)		(17.4)
Total net client cash flows		(1.0)		(11.0)		0.8		(10.9)		(25.7)	(12.1)		(18.8)
Realizations <sup>(1)</sup>		(0.5)		(1.3)		_		_			(1.9)		_
Market performance and other(2)		12.5		24.7		17.1		(2.3)		15.7	37.4		27.9
Impact of foreign exchange		2.2		0.7		4.0		(8.4)		1.0	2.9		3.1
Acquisitions (disposition), net				(0.3)	_	(3.9)	_	(0.9)	_		(0.3)		51.1

<sup>(1)</sup> Realizations represent investment manager-driven distributions primarily related to the sale of assets. Realizations are specific to our alternative managers and do not include client-driven distributions (e.g. client requested redemptions, liquidations or asset transfers). Realizations of \$0.2 billion, \$0.4 billion, \$0.4 billion, and \$0.3 billion were included in net client cash flows for the quarters ended March 31, 2017, December 31, 2016, September 30, 2016, and June 30, 2016, respectively.

728.4

710.4

732.9 \$

754.4

732.9

741.2

754.4

<sup>(2)</sup> For the quarter ended June 30, 2017, Other includes a reclass, effective April 1, 2017, of \$16.0 billion of certain assets which were previously included in Assets Under Advisement to Assets Under Management, specifically retail separately managed account programs that operate and have fee rates comparable to programs managed on a fully discretionary basis. These Assets Under Advisement as of the quarters ended March 31, 2017, December 31, 2016, and September 30, 2016 were \$16.0 billion, \$13.7 billion, and \$12.8 billion, respectively. For the quarter ended June 30, 2017, Other also includes a \$3.7 billion reconciliation to previously reported amounts.

<sup>(3)</sup> Due to effects of rounding, the sum of the quarterly results may differ immaterially from the year-to-date results.



#### **Use of Supplemental Non-GAAP Financial Information**

As supplemental information, we are providing a performance measure for "Operating Margin, as Adjusted" and a liquidity measure for "Adjusted EBITDA", each of which are based on methodologies other than generally accepted accounting principles ("non-GAAP"). Our management uses these measures as benchmarks in evaluating and comparing our period-to-period operating performance and liquidity.

#### Operating Margin, as Adjusted

We calculate "Operating Margin, as Adjusted," by dividing (i) Operating Income, adjusted to exclude the impact on compensation expense of gains or losses on investments made to fund deferred compensation plans, the impact on compensation expense of gains or losses on seed capital investments by our affiliates under revenue sharing agreements, amortization related to intangible assets, income (loss) of consolidated investment vehicles, the impact of fair value adjustments of contingent consideration liabilities, if any, and impairment charges by (ii) our operating revenues, adjusted to add back net investment advisory fees eliminated upon consolidation of investment vehicles, less distribution and servicing expenses which we use as an approximate measure of revenues that are passed through to third parties, and less performance fees that are passed through as compensation expenses or net income (loss) attributable to non-controlling interests, which we refer to as "Operating Revenues, as Adjusted". The deferred compensation items are removed from Operating Income in the calculation because they are offset by an equal amount in Nonoperating income (expense), and thus have no impact on Net Income Attributable to Legg Mason, Inc. We adjust for the impact of amortization of management contract assets and the impact of fair value adjustments of contingent consideration liabilities, if any, which arise from acquisitions to reflect the fact that these items distort comparison of our operating results with results of other asset management firms that have not engaged in significant acquisitions. Impairment charges and income (loss) of consolidated investment vehicles are removed from Operating Income in the calculation because these items are not reflective of our core asset management operations. We use Operating Revenues, as Adjusted in the calculation to show the operating margin without distribution and servicing expenses, which we use to approximate our distribution revenues that are passed through to third parties as a direct cost of selling our products, although distribution and servicing expenses may include commissions paid in connection with the launching of closed-end funds for which there is no corresponding revenue in the period. We also use Operating Revenues, as Adjusted in the calculation to show the operating margin without performance fees, which are passed through as compensation expense or net income (loss) attributable to non-controlling interests per the terms of certain more recent acquisitions. Operating Revenues as adjusted also include our advisory revenues we receive from consolidated investment vehicles that are eliminated in consolidation under GAAP.

We believe that Operating Margin, as Adjusted, is a useful measure of our performance because it provides a measure of our core business activities. It excludes items that have no impact on Net Income Attributable to Legg Mason, Inc. and indicates what our operating margin would have been without the distribution revenues that are passed through to third parties as a direct cost of selling our products, performance fees that are passed through as compensation expense or net income (loss) attributable to non-controlling interests per the terms of certain more recent acquisitions, amortization related to intangible assets, changes in the fair value of contingent consideration liabilities, if any, impairment charges, and the impact of the consolidation of certain investment vehicles described above. The consolidation of these investment vehicles does not have an impact on Net Income Attributable to Legg Mason, Inc. This measure is provided in addition to our operating margin calculated under GAAP, but is not a substitute for calculations of margins under GAAP and may not be comparable to non-GAAP performance measures, including measures of adjusted margins of other companies.



#### **Adjusted EBITDA**

We define Adjusted EBITDA as cash provided by (used in) operating activities plus (minus) interest expense, net of accretion and amortization of debt discounts and premiums, current income tax expense (benefit), the net change in assets and liabilities, net (income) loss attributable to noncontrolling interests, net gains (losses) and earnings on investments, net gains (losses) on consolidated investment vehicles, and other. The net change in assets and liabilities adjustment aligns with the Consolidated Statements of Cash Flows. Adjusted EBITDA is not reduced by equity-based compensation expense, including management equity plan non-cash issuance-related charges. Most management equity plan units may be put to or called by Legg Mason for cash payment, although their terms do not require this to occur.

We believe that this measure is useful to investors and us as it provides additional information with regard to our ability to meet working capital requirements, service our debt, and return capital to our shareholders. This measure is provided in addition to Cash provided by operating activities and may not be comparable to non-GAAP performance measures or liquidity measures of other companies, including their measures of EBITDA or Adjusted EBITDA. Further, this measure is not to be confused with Net Income, Cash provided by operating activities, or other measures of earnings or cash flows under GAAP, and are provided as a supplement to, and not in replacement of, GAAP measures.

We have previously disclosed Adjusted EBITDA that conformed to calculations required by our debt covenants, which adjusted for certain items that required cash settlement that are not part of the current definition.